

Notice of KEY Executive Decision

Subject Heading:	Approval to accept the Physical capacity Fund from the NHS for 2024/2025
Decision Maker:	Barbara Nicholls, Strategic Director of People
Cabinet Member:	Councillor Ford, Cabinet Member for Health and Adult Care Services
ELT Lead:	Barbara Nicholls, Strategic Director of People
Report Author and contact details:	Sophie Barron, Senior Commissioner T: 01708 431082 E: Sophie.Barron@havering.gov.uk
Policy context:	The Physical Capacity Fund will support projects to reduce hospital admissions, reduce delays in hospital discharges and to support key supported housing projects and winter communications.
Financial summary:	The report seeks permission to accept NHS funding of £738,552 via the Physical Capacity Fund for 2024-25.
Reason decision is Key	Expenditure or saving (including anticipated income) of £500,000 or more
Date notice given of intended decision:	13 th December 2024

Key Executive Decision

Relevant Overview & Scrutiny Committee:	People's Overview and Scrutiny Sub-Committee
Is it an urgent decision?	No
Is this decision exempt from being called-in?	No

The subject matter of this report deals with the following Council Objectives

People - Supporting our residents to stay safe and well x

Place - A great place to live, work and enjoy

Resources - Enabling a resident-focused and resilient Council

Key Executive Decision

Part A – Report seeking decision

DETAIL OF THE DECISION REQUESTED AND RECOMMENDED ACTION

It is recommended that the Strategic Director of People, in consultation with the Lead Member for Adults and Health, authorises:

- the acceptance of the Havering Physical Capacity Fund of £738,552 from the NHS;
- the allocation of funding to alleviate pressure on hospital and social care services as outlined further in this report;

AUTHORITY UNDER WHICH DECISION IS MADE

The Havering Constitution:

Scheme 3.3.3 Powers common to all Strategic Directors

1. General

- 1.1. To take any steps necessary for proper management and administration of allocated portfolios.

5. Grants

- 5.1. To apply for, accept and thereafter spend / allocate any grant funding connected with their directorate provided that any match funding or residual liabilities can be met from the existing budget of the directorate. For the avoidance of doubt this delegation shall allow the acceptance of any grant offered / allocated to the Council without any application.

STATEMENT OF THE REASONS FOR THE DECISION

The NEL Integrated Care Board received an allocation for Physical Capacity funding from NHS England in 2024/25. An indicative allocation was made at Place level and proposals for this were developed across the Havering Partnership. The total funding received was £1,311,324 of this £738,555 has been allocated to the London Borough of Havering. The funding is to support key projects to reduce hospital admissions, reduce delays in hospital discharges and to support key supported housing projects and winter communication across 2024-25; a range of projects have been identified to improve patient flow and alleviate pressure on health and social care services.

This report seeks permission for London Borough of Havering to accept NHS Physical Capacity funding of £738,552 for the year 2024/25 for the following projects:

PROJECT NAME	COST	TIME FRAME	ORGANISATION	OUTCOMES
Havering Safe at Home contract	£40,000	01/10/2024 – 31/03/2025	Age UK (existing contract LBH)	<ul style="list-style-type: none">• Reduction in attendance / admission for those at risk of falling

Key Executive Decision

				<ul style="list-style-type: none"> • Grab rails installed without delay rather than awaiting OT assessment via ASC • Supporting discharge for those needing minor adaptations to make the home safe to return to following stay in hospital • The service receives approx. 1000 referrals per year
Reablement social workers	£130,000	01/04/2023-31/03/2025	LBH	<ul style="list-style-type: none"> • SWs focus on supporting discharge from the commissioned D2A beds
Residential home - challenging behaviour	£30,000	01/10/2024-28/02/2025	LBH	<ul style="list-style-type: none"> • Reduce delays in discharges from hospital due to better engagement with residential homes. • Better support for patients and staff - expected to support 60-80 patients in the life of the scheme.
Community reablement	£208,000	01/04/2024-31/03/2025	ECL - contract held by LBH	<ul style="list-style-type: none"> • Scheme aims to avoid conveyance and admission and will support up to 6 people per week. • 62.2 hours of reablement per week and can flex up to 100. Referral from GP and community - limited PCN coverage in pilot but could be extended
Ward enablement	£204,000	01/04/2024-31/03/2025	ECL - contract held by LBH	<ul style="list-style-type: none"> • Reduction in ALOS; reduction in care needs at point of discharge and shift from pathway 3 to 1; reduction in readmissions; reduction in falls; improved physical function. The service can support up to 12 patients at any one time
Supported housing scheme/ linked projects	£55,000	01/10/2024-31/03/2025	LBH	<p>The role will manage the supported housing programme including:</p> <ul style="list-style-type: none"> • sheltered and extra care provision, for older people who may benefit from living in purpose-designed accommodation, or those with care or support needs supporting admission avoidance • short-term or transitional provision for those in need such as short breaks for children with special education needs and disabilities, or in crisis such as domestic abuse or homelessness • Long-term provision for those with long-term physical or

Key Executive Decision

				<p>mental health conditions or learning disabilities</p> <ul style="list-style-type: none"> Planned savings over the duration of this role are expected to be £410,000 but will be larger overall once these programmes have been running.
Active risk register and intervention for loneliness to prevent A&E attendance	£41,667	11/11/2024-31/03/2025	LBH	<p>For a period of 3 months with 4 call handlers and investment of £50,000 it is anticipated the service contacts 1800 people and can deliver the following:</p> <ul style="list-style-type: none"> Lift up to 828 people out of social isolation which will have positive impacts on health and social care services It can prevent approximately 252 individuals attending A&E, which at a median cost per visit of £291 would save £131,997 on A&E visit alone. At the low end it is estimated to return £48,333.60 and high end £156,996.
Winter communications	£18,335	Session every month from December 2024	Age UK contract with LBH	<ul style="list-style-type: none"> Number of sessions delivered/ no of attendances/ no of interventions/ qualitative outcome measures
	£2,400	Session every month from December 2024	Lucy Jane Translation Services	<ul style="list-style-type: none"> Number of sessions delivered/ no of attendances/ no of interventions/ qualitative outcome measures
	£2,700	Session every month from December 2024	Contract with LBH	<ul style="list-style-type: none"> Number of sessions delivered/ no of attendances/ no of interventions/ qualitative outcome measures
	£6,000	To be purchased as needed from Dec 2024 – March 2025	Kamset / LBH	<ul style="list-style-type: none"> This will support the outcomes above from the engagement sessions with local people
	£350	To be purchased in December 2024	Contract with LBH	<ul style="list-style-type: none"> Track the number of 'clicks' on QR codes on our comms material to test the effectiveness of it
	£100	To be purchased in December 2024	Contract with LBH	<ul style="list-style-type: none"> This is a tool to help the Havering Integrated Team to have more control over printed materials and be able to deliver high quality comms material 'in house', saving money and time

Key Executive Decision

Following recommendation of this report, each of these physical capacity projects will seek separate governance approval for the procurement of providers and award of any contracts where applicable.

OTHER OPTIONS CONSIDERED AND REJECTED

1. Non-acceptance of funds

This option has been rejected as accepting this money will contribute towards a number of projects to support admission avoidance and speedy, safe discharges to improve patient flow in the hospital and alleviate pressure on health and social care services.

PRE-DECISION CONSULTATION

A presentation pack detailing the agreed projects has been agreed by the Havering Place Based Partnership Board which has supported the use of the Physical Capacity Fund to support these projects. Delivery will be monitoring through the Adult Delivery Group which is a sub-group of the Partnership Board.

NAME AND JOB TITLE OF STAFF MEMBER ADVISING THE DECISION-MAKER

Name: Sophie Barron

Designation: Senior Commissioner

Signature:



Date: 10/01/2025

Part B - Assessment of implications and risks

LEGAL IMPLICATIONS AND RISKS

Section 111 of the Local Government Act 1972 the Council has the power to do anything ancillary to or which facilitates any of its functions. The grant funding may be accepted in accordance with these powers.

Each of the projects identified in this report shall seek separate governance approval for the procurement of providers and award of any contracts where applicable.

The grant funding and any contracts awarded pursuant to the grant funding shall be subject to terms and conditions of the award of the grant (if any).

Subject to the above the grant funding can be accepted.

FINANCIAL IMPLICATIONS AND RISKS

This decision paper is seeking approval to accept the Havering Physical Capacity Fund of £738,552 from the ICB.

This funding is being accepted under a variation to The Joint integration and Better Care Fund 2023-25 (Section 75) HAVERING – Physical Capacity Fund. The variation letter has been agreed and signed.

The projects that the funding will support are highlighted above and it is anticipated that the funds will be fully spent by year end.

There are no adverse financial implications as a result of accepting this funding.

HUMAN RESOURCES IMPLICATIONS AND RISKS (AND ACCOMMODATION IMPLICATIONS WHERE RELEVANT)

The HR recommendations in this report will be managed in accordance with the Council's HR policies and procedures.

EQUALITIES AND SOCIAL INCLUSION IMPLICATIONS AND RISKS

The Public Sector Equality Duty (PSED) under Section 149 of the Equality Act 2010 requires the Council, when exercising its functions, to have 'due regard' to:

- (i) The need to eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Equality Act 2010;
- (ii) The need to advance equality of opportunity between persons who share protected characteristics and those who do not, and;

Key Executive Decision

(iii) Foster good relations between those who have protected characteristics and those who do not.

Note: 'Protected characteristics' are age, sex, race, disability, sexual orientation, marriage and civil partnerships, religion or belief, pregnancy and maternity and gender reassignment.

The Council is committed to all of the above in the provision, procurement and commissioning of its services, and the employment of its workforce. In addition, the Council is also committed to improving the quality of life and wellbeing for all Havering residents in respect of socio-economics and health determinants.

The Council seeks to ensure equality, inclusion, and dignity for all in all situations.

There are no equalities and social inclusion implications and risks associated with this decision.

HEALTH AND WELLBEING IMPLICATIONS AND RISKS

The physical activity fund to invest in the integrated care system of Havering will add capacity across the care sector in facilitating prevention from acute illnesses and enabling the prevention of further deterioration of health and independence after an acute event. If the lifespan of the initiative could be longer, the evaluation would have been more meaningful. Lessons could be learned from the initiatives and sustained funding could be sought.

ENVIRONMENTAL AND CLIMATE CHANGE IMPLICATIONS AND RISKS

None.

BACKGROUND PAPERS

JCB Physical Capacity Fund – BCF Section 75 Variation

APPENDICES

None.

Key Executive Decision

Part C – Record of decision

I have made this executive decision in accordance with authority delegated to me by the Leader of the Council and in compliance with the requirements of the Constitution.

Decision

Proposal agreed

Details of decision maker

Signed

Name: Barbara Nicholls

Cabinet Portfolio held:

CMT Member title:

Head of Service title

Other manager title:

Date:

Lodging this notice

The signed decision notice must be delivered to Committee Services, in the Town Hall.

For use by Committee Administration

This notice was lodged with me on _____

Signed _____